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2003

ANNUAL REPORT

for the

Town

of

BRIDGEWATER

New Hampshire



For the Fiscal Year Ending
December 31, 2003

INDEX

Town Officers	2-3
Selectmen's Report	4-5
Town Warrant	6-7
Town Budget Appropriations	8-9
Town Budget Revenues	10
How Your Taxes Are Spent	11
Newfound Area School District Budget Estimate & Enrollment	12
Tax Rate Computation & Comparisons	13-14
Auditor's Report/Notes to Financial Statements	15-17
General Government Expenses	18-23
Town Salaries	24
Tax Collector's Report	25
Vendor Information	26-30
Bridgewater Fire-Rescue-EMS	31
Bridgewater Police Department	32-33
Building Inspector	34
Public Library Report	35-36
Tapply-Thompson Community Center	37
Voice Against Violence	38
Forest Fire Warden	39
Bridgewater Planning Board	40
Newfound Area Nursing Association	41
Vital Statistics	42
Tax Rates - All Cities and Towns	43
Telephone Numbers	outside back cover

TOWN OFFICERS

March Town Meeting

Town Clerk

Christi Gleeson	2005
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Selectmen

Maurice Jenness	2005
Terence Murphy	2006
Henry Woolner	2004

Treasurer

Marilyn Raymond	2006
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Trustees of Trust Funds

Eileen Linde	2006
Karen Simula	2005
Richard Cunningham	2004

Supervisors of Checklists

Vacant	2006
Vacant	2004
Joseph Allison	2008

Moderator

Andrew Denton	2005
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Library Trustees

Nancy Gray	2005
Catherine Drew	2006
Vacant	2004

APPOINTMENTS

Deputy Town Clerk

Cathy Lyford 2004

Tax Collector

Kathy Vestal 2006
Rachel Spencer, Deputy 2004

Forest Fire Warden

Lawrence Gilpatric

Deputy Fire Wardens

Dana Davis Arnold Cate

Planning Board

Michael Capsalis, Chair George Blaisdell
Scott Maxner Angie Maxner
Gene Bank Eric Andrews
Hank Woolner, Ex. Off.

Alternates: Gail Campbell Terence Murphy Alt. Ex. Off
Robert Williams

Zoning Board of Adjustment

William Weir Stephen Williams, Chair
E. Wayne Thompson Janet Woolner
Gerard Godville

Conservation Committee

Joseph Allison, Chair Nancy Gray
Scott Maxner- Pemi River Council Rep. Robert Tucker

Alternates: Judy Faran William Weir

School Board Member Heather Huckins 2004

School Board Budget Committee Linda Milito 2004

Road Agent Lawrence Gilpatric

Chief of Police Don Nason

Fire Chief Andrew Denton

Building Inspector Don Nason

Town Forester George Frame

Town Assessor Diana Calder

Selectman's Report

2003 was a very interesting year. Abundant amounts of snow this year collapsed our two year old highway building in March. Insurance proceeds replaced the building and, fortunately, no damage occurred to any of the stored equipment. The cost to replace was \$47,000 and less than \$3,000 was our out of pocket cost! We ended with a better built and slightly larger building. Financially, the town is in very good shape. With the approval of the Town Meeting, we used a portion of the 2002 surplus to replace some ageing equipment in various departments and keep the tax rate in check. Bridgewater continues to have one of the lowest tax rates in the State. We are positive about the future. The new school built by Bridgewater and Hebron will be paid off in April. That tax rate will start to decline as promised to the taxpayer in 1999. At that time, we declared that that tax rate would not exceed \$1.25. (The highest was \$0.97!!) We estimated a decline to about \$0.30 by 2005. This year will see the start of that decline to that figure or lower. The next good news (we think!) is a revision of the State Property Tax. As we predicted at its inception, the SPT has become less favored by the Legislature. The net result is probably leaving the ranks of the "donor" community this year. It's still too early to predict its impact, but we are guardedly optimistic. Our association with the Coalition Communities led by the City of Portsmouth has convinced the Legislature to look to a targeted aid program to assist those cities and towns in need of assistance. While this is still in flux, it is an improvement. Your Board of Selectmen has spent a great deal of time in Concord and networking with likeminded communities to influence this change. We would like to see the SPT eliminated and replaced with a targeted aid formula to help some communities. On the other hand, some of those same communities need to consider land use controls to contain their growth which ultimately impacts them in increase costs, especially concerning school expenditures.

The new Public Safety Building is about complete. Grants obtained by the Fire Chief and Police Chief generated some extras for the facility. This facility costs about \$250,000 LESS than comparable buildings used for the same purpose. As we stated last year, this is an investment for the purpose of keeping our volunteers engaged as well as meeting our obligations under mutual aid compacts. The cooperation of the various departments of police, fire and EMS greatly assisted in achieving our community goals. They deserve a show of our appreciation!

One unrecognized aspect of public safety is the need for support between safety functions. Our highway personnel serve as volunteer firefighters. Our police are required to have EMT status and spend a portion of their time engaged in fire and/or ambulance duty. Fire, Police and EMS directors are currently improving our emergency plans and working with neighboring communities to make available mutual aid in the case of emergencies. They in turn, can assist us in an urgent situation.

Additionally, we are completing an upgrade to all municipal buildings with the installation of automatic standby generators. The Town Hall, Community Building/Town Clerks Office and Highway Building have standby generators to maintain the facility in the case of an outage. The Village School has been designated as a community shelter

and a very large generator was installed this fall. This building can be operated during a long term outage and all necessary functions be maintained. (Refrigeration, cooking, heat, septic and water). We are seeking a similar generator grant for the public safety building of comparable size to run an incident center in the case of a major disaster. This building has already been rewired to install this generator at a later date.

The momentum to move in this direction was created by the ice storm and flood of 1998. This natural disaster pointed out our susceptibility and we moved forward with planning to achieve better control over our future. At that time, we joined a new highway mutual aid compact with NH Mutual Road Aid sponsored by the Municipal Association. We pledge certain equipment with operators to assist other communities during disasters and they will, likewise, help us. We also increased most of the drainage systems to accommodate greater runoff in the affected area.

Challenges: *Assessed values* of homes continue to climb due to low interest rates and other factors. We are obligated to keep the values within +/- 10% of market value. In addition, state regulations require keeping valuations in line with other statistical measures. Toward that end, we will update values this year as market values have continued to increase since 2002. (Revaluations of communities are required every 5 years in the NH Constitution) Without getting into the technical details, we are also concerned with the State use of the weighted mean vs. the median value in determining the total value of the Town. In some cases, this tends to over value the Town and higher cost result for services that use equalized value as a basis for apportionment. We believe that towns should pay for what you use, not on its valuation. **Other Tax Rates:** Grafton County and the Newfound School District rates continue to increase. We applaud Superintendent of Schools recent comments on some tax relief in the near future. We are more concerned with the budget of Grafton County. They need to rein in the spending at that level. **Environmental** (AKA “the DUMP!”) We are in the third year of upgrades to meet new and existing environmental rules. We have most of the permits in hand and have awarded the contracts for new and updated equipment. We will have a handout at the facility in the Spring to give you further information about this matter. As expected, this is going to be more expensive in the short run but should pay dividends in the future for the town of Hebron and Bridgewater.

NEW: This summer, we are anticipating paving a portion of Dick Brown Road from the end of the pavement at the top of the “cut” (east end) to the vicinity of East Clement Road. We are planning to vinyl clad the Town Clerk’s office to improve its façade and reduce its maintenance costs. Interior upgrades will occur this year and next in that building. The Town Hall will also be painted in unison with the completion of the Public Safety Building and landscaping and paving will be completed at that time for both buildings.

We wish to thank all those fulltime, part-time and volunteer individuals who help make Bridgewater a nice place to live. We are very fortunate community to have such dedicated individuals. Thank you.!

TOWN WARRANT

STATE OF NEW HAMPSHIRE

TO THE INHABITANTS OF THE TOWN OF BRIDGEWATER IN THE COUNTY OF GRAFTON
IN SAID STATE, QUALIFIED TO VOTE IN TOWN AFFAIRS:

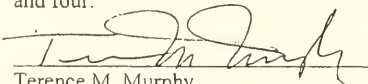
You are hereby notified to meet at the Town Hall in said Bridgewater on Tuesday, the ninth day of
March, 2004 next at twelve of the clock in the noon to act on the following subjects:

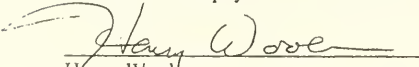
Polls to be opened from 12 Noon to 6:00 p.m.

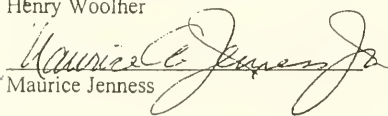
Business Meeting 8 p.m.

1. To choose a Selectman for three (3) years and all other necessary town officials.
2. To see if the Town will vote the following: Are you in favor of the amendments to the town zoning ordinances proposed by the Planning Board as follows: Are you in favor of amending the zoning ordinances relative to obnoxious use?: Are you in favor of amending the ordinances in regulating sexual explicit zones?
3. To see if the Town will vote to raise and appropriate the sum of \$ 893,640 which represents the operational budget. **Said sum does not include warrant articles.** (Majority vote required.) Recommended by the Selectmen.
4. To see what action the town will take regarding a conservation easement relative to Dick Brown Pond.
5. To see what action the town will take relative to removing the ban on the spreading of biosolids.(sludge)
6. To transact any other business that may legally come before the meeting.

Given under our hand and seals, this 12th day of February in the year of our Lord two thousand and four.

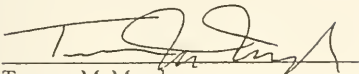

Terence M. Murphy

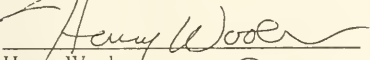

Henry Woolher

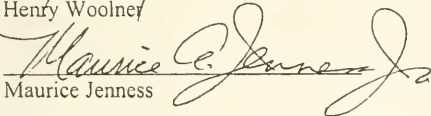

Maurice Jenness

Selectmen
of
Bridgewater

A true copy of warrant attest:


Terence M. Murphy


Henry Woolney


Maurice Jenness

Selectmen
of
Bridgewater

BUDGET FOR THE TOWN OF BRIDGEWATER, NH
Appropriations & Estimates of Revenue for the Ensuing Year Jan. 1, 2004 to Dec. 31, 2004

PURPOSE OF APPROPRIATION	Approp. Previous Year	Actual Expenses Prev. Yr.	Approp. Year 2004
GENERAL GOVERNMENT			
Executive	31,000.00	38,069.00	38,000.00
Election, Town Clerk	22,000.00	23,532.00	23,000.00
Financial Administration	25,000.00	33,614.00	30,000.00
Revaluation of Property	8,000.00	3,198.00	14,000.00
Legal Expenses	5,000.00	3,965.00	5,000.00
Employee Benefits	46,000.00	51,690.00	56,000.00
Planning & Zoning	3,000.00	5,588.00	4,000.00
Town Buildings	35,000.00	35,340.00	75,000.00
Cemetaries	400.00	871.00	400.00
Insurance	33,000.00	26,176.00	33,000.00
Advertising & Regional	2,600.00	4,047.00	2,600.00
<i>Subtotal General Government</i>	211,000.00	226,090.00	281,000.00
PUBLIC SAFETY			
Department of Public Safety	117,500.00	130,592.00	120,000.00
Police Division	76000	80248	76000
Fire Division	42500	50344	45000
Ambulance	20,000.00	16,139.00	20,000.00
Building Inspection	1,000.00	660.00	1,500.00
Emergency Management	4,000.00	1,665.00	4,000.00
HIGHWAYS & BRIDGES			
General Expenses Highway	185,000.00	205,179.00	195,000.00
Highway Block Grant	40,000.00	40,000.00	40,000.00
<i>Subtotal Safety, High. & Bridges</i>	367,500.00	394,235.00	380,500.00
SANITATION			
Solid Waste Disposal	95,000.00	95,050.00	130,000.00
Hazardous Waste Collection	450.00	929.00	900.00
HEALTH			
NANA	6,744.00	6,744.00	6,744.00
NH Humane Society	800.00	800.00	1,000.00
Sceva Speare Hospital	1,000.00	1,000.00	1,000.00
Plymouth Health Clinic	500.00	1,000.00	500.00
Plymouth Senior Center	500.00	500.00	500.00
Family Services	500.00	500.00	500.00
Other Health	500.00	1,680.00	500.00
<i>Subtotal Sanitation & Health</i>	105,994.00	108,203.00	141,644.00

WELFARE

General Assistance	2,500.00	1,640.00	2,500.00
Outreach Program	500.00	1,365.00	500.00
Plymouth Crisis Service	500.00	500.00	500.00
Upper Valley Senior Citizens	1,002.00	1,002.00	1,002.00

CULTURE & RECREATION

Library	635.00	635.00	635.00
Parks & Recreation	6,500.00	6,148.00	6,847.00
Patriotic Purposes	2,000.00	1,456.00	2,000.00
Historical Society	300.00	300.00	300.00
Other Culture & Recreation	650.00	2,122.00	650.00

CONSERVATION

Administration	500.00	500.00	500.00
Expenses			
Forests	500.00	2,890.00	1,500.00

<i>Subtotal Welfare, Cul., Conserv.</i>	15,587.00	18,558.00	16,934.00
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DEBT SERVICE

Principal long notes	36,000.00	34,850.00	24,600.00
Interest Expense Notes	23,000.00	7,910.00	28,083.00
Interest Tax Anticipation	5,000.00	5,000.00	5,000.00
Other Debt Service: RBA	5,250.00	5,250.00	5,250.00
Other Debt Service: Trucks	18,000.00	12,816.00	10,629.00

CAPITAL OUTLAY

Article 3 Radios (2001)		0.00	
Article 3 Public Safety Building	550,000.00	492,923.00	
Article 4 Sealing	10,000.00	11,613.00	
Article 5 Radio upgrades	8,000.00	0.00	
Article 6 Public safety	32,500.00	32,112.00	
Article 7 Highway	40,000.00	37,280.00	
Article 8 Retire debt	15,000.00	0.00	
(ENCUMBERED TO 2004)		65,077.00	
<i>Subtotal, Debt, Capital</i>	742,750.00	704,831.00	73,562.00

OPERATING TRANSFERS OUT

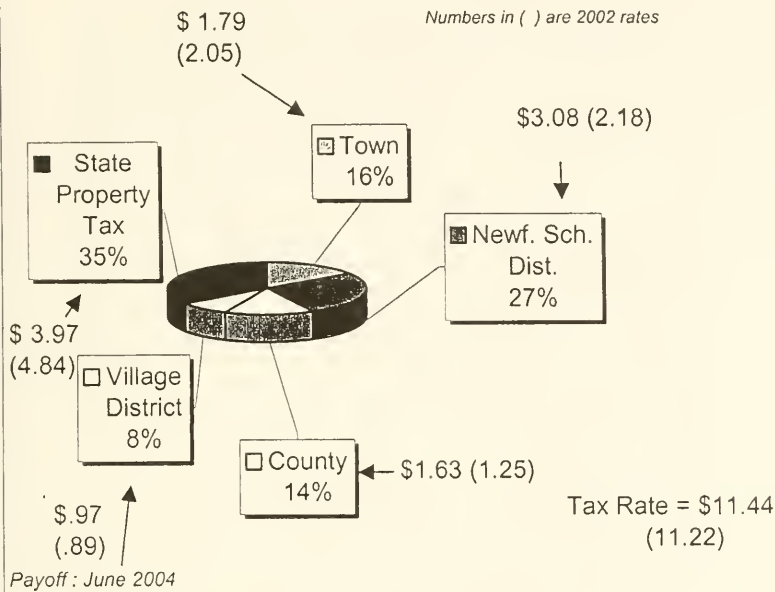
TOTAL APPROPRIATIONS	1,442,831.00	1,451,917.00	893,640.00
Less Amount of Estimated Revenue	894,000.00	972,323.00	272,500.00
Amount of Taxes to Raise (exclusive of school & county)	548,831.00	479,594.00	621,140.00

PAYMENTS TO OTHER GOVERNMENTAL DIV.

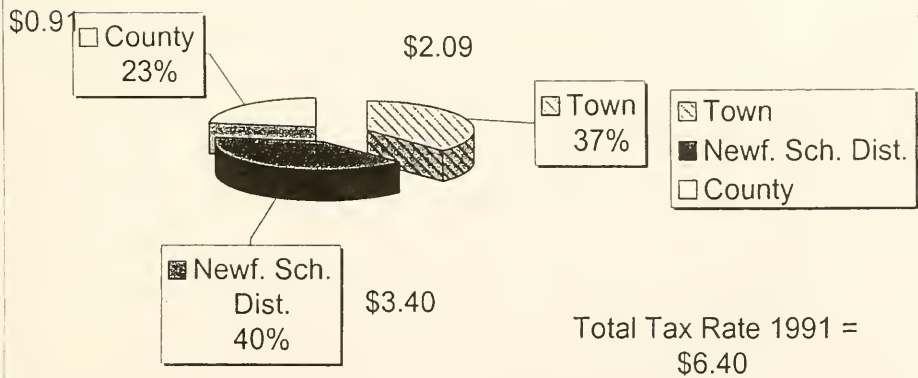
	Est. 2003	Actual 2003
County Tax	318,632.00	393,740.00
Village District	220,000.00	235,008.00
School - State Property Tax	1,073,114.00	821,372.00
School - Local - Newfound School District	521,691.00	746,050.00
		2,196,170.00

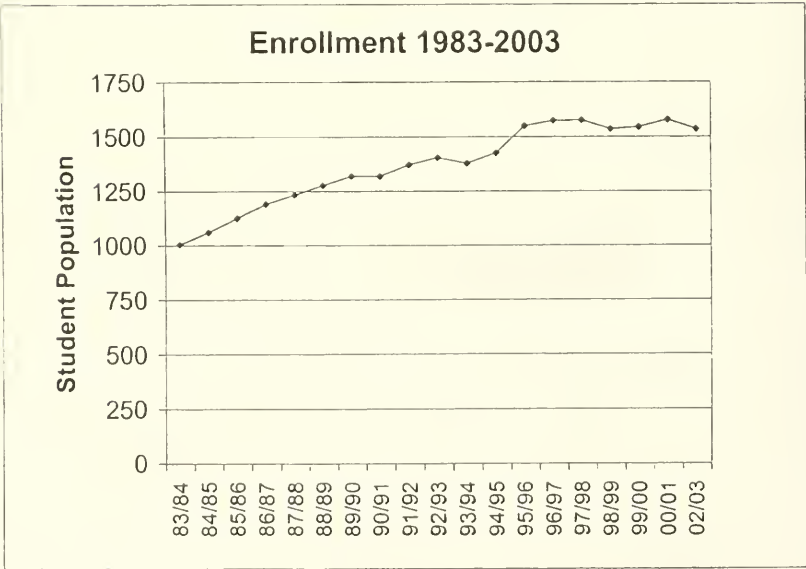
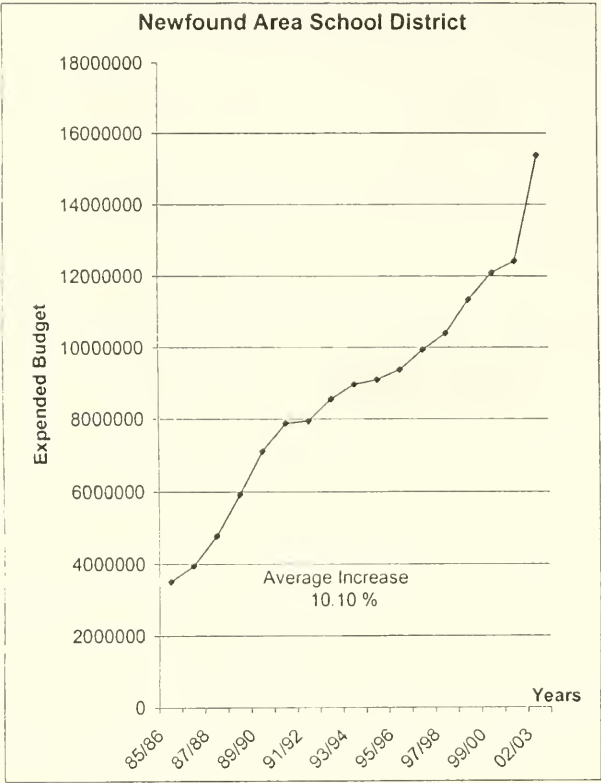
	Estimated Previous Fiscal Yr.	Actual Previous Fiscal Yr.	Estimated Ensuing Fiscal Yr.
REVENUES			
Taxes			
Yield Taxes	5,000.00	7,222.00	5,000.00
Road Betterment Assess	2,500.00	1,548.00	1,500.00
Interest & Penalties	9,000.00	13,972.00	9,000.00
LOCAL SOURCES EXCEPT TAXES			
Business licenses, per.		5,246.00	
Motor vehicle permits	160,000.00	209,310.00	180,000.00
Building permits	1,000.00	0.00	1,000.00
Other	1,000.00		1,000.00
INTERGOVERNMENTAL REVENUES - STATE			
Shared Revenue	15,000.00	5,570.00	15,000.00
Highway Block Grant	40,000.00	40,026.00	40,000.00
Other		29,937.00	15,000.00
INTERGOVERNMENTAL REVENUES - FEDERAL			
MISCELLANEOUS REVENUES			
Interest on Deposits	5,000.00	3,992.00	5,000.00
Other			
OTHER FINANCING SOURCES			
Town Truck	0.00	0.00	0.00
Town Buildings - Capital	550,000.00	550,000.00	0.00
Article 4 Sealing	10,000.00	10,000.00	0.00
Article 5 Radio upgrades	8,000.00	8,000.00	0.00
Article 6 Public safety	32,500.00	32,500.00	0.00
Article 7 Highway	40,000.00	40,000.00	0.00
Article 8 Retire debt	15,000.00	15,000.00	0.00
Improvement			
Conservation Commission			
TOTAL REVENUES & CREDITS	894,000.00	972,323.00	272,500.00

2003 Tax Rate



1991 Tax Rates





Tax Rate 1990-2003

Year	Town	Newfound Sch. Dist.	County	Village District	State Property Tax	Tax Rate
1990	1.98	3.29	0.93			6.20
1991	2.09	3.40	0.91			6.40
1992	2.02	3.51	1.03			6.56
1993	1.98	3.70	1.19			6.87
1994	1.95	3.81	1.26			7.02
1995	1.95	3.91	1.28			7.14
1996	1.92	3.95	1.27			7.14
1997	1.91	4.72	1.17			7.80
1998	1.88	5.15	1.21	0.67		8.91
1999	1.82	1.69	1.30	0.79	5.47	11.07
2000	1.85	2.67	1.35	0.89	5.38	12.14
2001	2.22	2.48	1.52	1.04	5.73	12.99
2002	2.05	2.18	1.25	0.89	4.84	11.21
2003	1.79	3.08	1.63	0.97	3.97	11.44

Definitions: Town = Local costs; Highway, Fire, Police, Administration, Sanitation

Newfound School District = Local cost of Cooperative School District

County = Grafton County Services; Deeds, County Nursing Home; Jail; Courts

Village District = New School Bldg owned by Bridgewater & Hebron
(Operated & staffed by Newfound School District)

State Property Tax = Broad Based tax based on the total valuation of the Town and a complex formula for adequate education cost. (Recently declared unconstitutional!!)

TAX RATE COMPUTATION				
	Estimated 2003	Actual 2003	Estimated 2004	Est. Tax Rate
Total Town Appropriation	1442831	1451917	893640	
Total Revenues	894000	972323	272500	
Net Town Appropriation	548831	479594	621140	2.32
School Appropriation	558209	746050	798274	2.98
State Appropriation	1073114	821372	734526	2.74
County Assessment	318632	393740	421302	1.57
Village Assessment	220000	235008	188000	0.70
Total Town, School, County	2718786	2675764	2763241	10.31
Minus Shared Revenue	2300	2204	2300	
Add War Service Credit	6250	5200	6250	
Add Overlay	1000	2234	1000	
R E Taxes to be Raised	2723736	2680994	2768191	10.31

PROPERTY VALUATION COMPARISON LAST 23 YEARS

	net property valuation	Valuation change fr prev. year	tax rate/1000
1981	11,170,840	413,140	33.50
1982	11,272,540	101,700	36.50
1983	11,674,845	402,305	35.00
1984	12,163,845	488,700	34.00
1985	12,481,080	317,235	39.00
1986	13,439,150	958,070	39.00
1987	15,678,789	2,239,639	39.40
1988	18,724,540	3,045,751	41.70
1989	157,658,824		6.15
1990	162,463,253	4,804,429	6.20
1991	165,419,977	2,956,724	6.40
1992	167,415,800	1,995,823	6.56
1993	169,246,500	1,830,700	6.87
1994	172,885,450	3,638,950	7.10
1995	174,444,950	1,559,500	7.14
1996	176,172,968	1,728,018	7.14
1997	177,228,279	1,055,311	7.80
1998	178,570,380	1,342,101	8.95
1999	180,468,875	1,898,495	11.07
2000	183,188,204	2,719,329	12.14
2001	185,144,704	1,956,500	12.99*
2002	238,833,700	53,688,996	11.22*
2003	262,488,631	23,654,931	11.44*

* \$ 3.97 is the new State Property Tax

**PLODZIK & SANDERSON***Professional Association/Accountants & Auditors*193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380*INDEPENDENT AUDITOR'S REPORT*

To the Members of the Board of Selectmen
Town of Bridgewater
Bridgewater, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Bridgewater, New Hampshire as of and for the year ended December 31, 2003 as listed in the table of contents. These general purpose financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with accounting principles generally accepted in the United States of America. As is the case with many municipal entities in the State of New Hampshire, the Town of Bridgewater has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Bridgewater as of December 31, 2003, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements of the Town of Bridgewater taken as a whole. The combining and individual fund financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Bridgewater. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Plodzik & Sanderson
Professional Association

January 12, 2004

TOWN OF BRIDGEWATER, NEW HAMPSHIRE
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2003

Long-term debt payable at December 31, 2003, is comprised of the following:

	<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Interest Rate %</u>	<u>Outstanding at December 31, 2003</u>
<u>General Obligation</u>					
<u>Bonds/Notes Payable</u>					
Highway Truck	\$ 78,000	2000	2005	5.80	\$ 31,200
Building Improvement	\$ 45,000	2000	2006	5.80	22,500
Safety Building	\$ 550,000	2003	2014	3.82	550,000
<u>Special Assessment Debt Payable</u>					
Lavigne Road Renovation	\$ 52,500	1996	2005	Variable	10,500
<u>Capital Lease Payable</u>					
Highway Truck	\$ 42,298	2001	2005	5.80	<u>21,884</u>
<u>Total</u>					<u>\$ 636,084</u>

The annual requirements to amortize all general obligation debt outstanding as of December 31, 2003, including interest payments, are as follows:

Annual Requirements To Amortize General Obligation Bonds/Notes Payable

<u>Fiscal Year Ending December 31,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2004	\$ 24,600	\$ 25,415	\$ 50,015
2005	79,600	22,529	102,129
2006	59,500	18,598	78,098
2007	55,000	16,367	71,367
2008	55,000	14,307	69,307
2009-2013	275,000	39,836	314,836
2014	<u>55,000</u>	<u>1,660</u>	<u>56,660</u>
<u>Totals</u>	<u>\$ 603,700</u>	<u>\$ 138,712</u>	<u>\$ 742,412</u>

Annual Requirements To Amortize Special Assessment Debt Payable

<u>Fiscal Year Ending December 31,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2004	\$ 5,250	\$ 613	\$ 5,863
2005	<u>5,250</u>	<u>265</u>	<u>5,515</u>
<u>Totals</u>	<u>\$ 10,500</u>	<u>\$ 878</u>	<u>\$ 11,378</u>

TOWN OF BRIDGEWATER, NEW HAMPSHIRE
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2003

Annual Requirements to Amortize Capital Lease Payable

<u>Fiscal Year Ending</u> <u>December 31,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2004	\$ 10,629	\$ 1,117	\$ 11,746
2005	<u>11,255</u>	<u>492</u>	<u>11,747</u>
<u>Totals</u>	<u>\$ 21,884</u>	<u>\$ 1,609</u>	<u>\$ 23,493</u>

All debt is general obligation debt of the Town, which is backed by its full faith and credit. Special assessment debt will be funded through user fees. All other debt will be repaid from general governmental revenues.

The lease-purchase agreement contains a non-appropriation funding clause whereby, in the event no funds or insufficient funds are appropriated by the Town, the lease shall terminate without penalty or expense to the Town.

NOTE 4 - OTHER MATTER

New Reporting Standard

In June 1999, the Governmental Accounting Standards Board (GASB) issued Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments*. This statement establishes new financial reporting requirements for all state and local governments. When implemented, it will require new information and restructure much of the information that governments have presented in the past. Comparability with reports issued in all prior years will be affected. The Town is required to implement this standard for the year ending December 31, 2004.

Year to Date

Executive Office Expense	
Board of Selectmen Salary	15,800.00
Selectmen - Office Expense	4,484.00
Selectmen - Postage	2,878.00
Secretarial Expenses	4,274.00
Selectmen - Copy & Print	2,578.00
Selectmen - Maint/Office	2,806.00
Selectmen - Phone	1,134.00
Selectmen - Other	0.00
Moderator & Town Meeting Expense	0.00
Other Executive Office	4,115.00
Total Executive Expense	38,069.00
Town Clerk, Election Exp.	
Town Clerk Salary	11,538.00
Town Clerk Fees	618.00
Deputy Town Clerk Salary	3,000.00
Town Clerk - Phone	786.00
Town Clerk - Postage	522.00
Town Clerk - Copying	97.00
Town Clerk - Supplies	4,560.00
Town Clerk Fees to State	45.00
Election Expenses	2,276.00
Voter Registration	90.00
Other Elec., Reg. & Stats	0.00
Total Town Clerk & Election	23,532.00
Financial Administration	
Auditing Expenses	5,450.00
General Appraisal Expense	8,663.00
Tax Collector Salary	12,000.00
Deputy Tax Collector Salary	0.00
Tax Collector - Postage	1,240.00
Tax Collector - Office Expenses	2,849.00
Tax Collector - Telephone	391.00
Other Tax Collector Expenses	0.00
Treasurer Salary	2,400.00
Treasurer - Postage	222.00
Other Treasurer Expenses	0.00
Refund of Taxes	0.00
Tax/Planning/Safety Maps	399.00
Other Financial Adm. Expenses	0.00
External Revaluation Svcs	0.00
Internal Revaluation Svcs	0.00
Other Revaluation Expense	0.00
Total Financial Administration	33,614.00

General Legal Expense	
General Legal Expense	1,917.00
Claims, Judgements, Settlements	0.00
Other Legal Expenses	3,671.00
Total General Legal	5,588.00

Employee Benefit Expenses	
Group Insurance - BC/BS	27,198.00
Group Insurance - Life	0.00
Group Insurance - Other	1,477.00
Social Security - FICA	11,745.00
Social Security - Medicare	2,154.00
Unemployment Compensation	117.00
Payroll Taxes	1,650.00
Retirement Expenses	7,070.00
Other Employee Benefits	279.00
Total Employee Benefits	<u>51,690.00</u>

General Expenses - Building	
Town Offices - Oil	682.00
Town Offices - Electric	3,172.00
Town Offices - Water	0.00
Town Offices - Repairs	83.00
Town Offices - Maintenance	5,342.00
Town Offices - Insurance	1,100.00
Town Offices - Other	0.00
Fire Department - Propane	2,762.00
Fire Department - Electric	792.00
Fire Department - Water	0.00
Fire Department - Repairs	65.00
Fire Department - Maintenance	260.00
Fire Department - Insurance	697.00
Fire Department - Other	0.00
Highway - Oil	2,336.00
Highway - Electric	1,671.00
Highway - Water	0.00
Highway - Repairs	4,500.00
Highway - Maintenance	3,922.00
Highway - Insurance	824.00
Highway - Other	100.00
Town Hall - Electric	133.00
Town Hall - Repairs	0.00
Town Hall - Maintenance	71.75
Town Hall - Insurance	366.00
Town Hall - Other	300.00
River Rd. School - Oil	1,637.00
River Rd. School - Electric	690.00
River Rd. School - Water	0.00
River Rd. School - Repairs	2,242.00
River Rd. School - Maintenance	0.00
River Rd. School - Insurance	697.00
River Rd. School - Other	0.00
Other Building Expenses	<u>896.00</u>
Total Maintenance Expense	35,340.75

Safety Services	
Police Division	
Police Salaries	50,919.00
Secretarial Expense	100.00
Office Expense	2,643.00
Office Supplies	292.00
Police - Telephone	2,043.00
Police - Book & Periodicals	96.00
Dues	100.00
Travel & Personal Reimbursement	204.00
Liability Insurance	593.00
Vehicle Insurance	1,244.00
Other Insurance	0.00
Training Expense	299.00
Vehicle Expense & Repair	2,982.00
Lease Purchase - Auto	0.00
Gasoline	2,036.00
Police Uniforms	1,133.00
Communication Expense	1,331.00
Radar Repairs	75.00
Snowmobile Expense & Rep.	112.90
Dispatch Services	8,311.00
Prosecutor Expense	4,508.00
Equipment Purchases	2,476.00
Other Police Expenses	(1,250.00)
Total Police Division Expense	80,247.90

Safety Services	
Fire Department	
Fire Dept. - Call Salaries	9,923.00
Personel Reimbursement	886.00
Training	1,842.00
Fire Fighting	0.00
Truck Maintenance	1,093.00
Airpack Maintenance	153.00
Pump Maintenance	174.00
Radio Maintenance	2,577.00
Fire Extinguisher Maintenance	108.00
Accessory Repairs	321.00
Small Engine - Repairs	0.00
Maintenance - Auto	264.00
Protective Equipment	5,811.00
Haz/Mat Materials & Exp.	116.00
New Equipment	4,584.00
Gasoline	691.00
Fluids & Oils	0.00
Fluids & Foams	0.00
General Administrative	115.00
Office Supplies	64.00
Telephone	1,621.00
Vehicle Insurance & Registration	3,039.00
Other Insurance	0.00
Association Dues	200.00

Dispatch Services	16,578.00
State of NH	0.00
Other Fire Dept. Expenses	184.00
Total Fire Department	50,344.00

Highway Department Exp.	
Highway Administrative Costs	999.00
Engineering Costs	0.00
State of NH - Fees	0.00
Telephone Expenses	1,154.00
Vehicle Ins. & Reg.	3,963.00
Other Insurance	978.00
Freight Expense	0.00
Dues	237.00
Travel	0.00
Lease Purchase Expense	105.00
Other Adm. Costs	199.00
Salaries	111,498.00
Snow and Ice Control	0.00
Sander Expense	0.00
Salt Expense	9,471.00
Winter Sand	3,963.00
Snow Plow Repairs	878.00
General Truck Repairs	12,711.00
Accessory Expense	4,190.00
Heavy Equipment Repairs	2,875.00
Tire Expense	3,860.00
Garage Inventory	7,835.00
Oil & Transmission Fluids	998.00
Gasoline	2,950.00
Dielsel Fuel	9,506.00
Anti-Freeze & Additives	0.00
Tool Expense	851.00
Equipment Purchases	0.00
Bridge Repairs	0.00
Guard Rails	0.00
Bridge Inspections	0.00
Road Materials - Gravel	7,966.00
Road Materials - Culverts	4,836.00
Road Materials - Tar	1,156.00
Road Materials - Guard Rails	0.00
Road Signs & Markers	289.00
Road Materials - Other	483.00
Subcontractors	18,209.00
Rental Equipment	0.00
Hwy Reconstruction - Gravel	40,029.00
Hwy Reconstruction - Tar	0.00
Hwy Reconst./Subs & Rent.	0.00
Other Reconstruction Exp.	0.00
Other Highway Expenses	(7,010.00)
Total Highway Expense	245,179.00

General Expense - Insurance	
Insurance - General Liability	12,264.00
Insurance - Public Bond	4,158.00
Insurance - Accident & Indemnity	0.00
Insurance - Floaters	0.00
Insurance - Workers Comp	9,754.00
Insurance - Other	0.00
Town Offices - Insurance	1,100.00
Fire Department - Insurance	697.00
Highway - Insurance	824.00
Town Hall - Insurance	366.00
River Road School - Insurance	697.00
Vehicle Insurance - PD	1,244.00
Other Insurance - PD	0.00
Vehicle Ins. & Reg. - FD	3,039.00
Other Insurance - FD	0.00
Vehicle Ins. & Reg. - HD	3,963.00
Other Insurance - HD	978.00
Total Insurance Expense	39,084.00

Planning & Zoning Expense	
Planning and Develop Ctl.	0.00
Postage - Planning	0.00
Supplies - Planning	197.00
Clerical Expense - Planning	1,318.00
Legal Expense - Planning	1,968.00
Engineering Exp - Planning	0.00
Printing/Copying- Planning	1,368.00
Advertising - Planning	338.00
Consulting Expense - Planning	363.00
Dues, Conference & Seminars	36.00
Other Planning Expense	0.00
Zoning Enforcement	0.00
Postage - Zoning	0.00
Supplies - Zoning	0.00
Copying - Zoning	0.00
Legal Expense - Zoning	0.00
Dues, Conference & Seminars	0.00
Other Zoning Expense	0.00
Total Planning & Zoning	5,588.00

Debt Service	
Note Repayments - long	34,850.00
Gen. Debt Principal - long	0.00
Other Long Bonds & Notes	5,250.00
Interest on Notes - Long	7,910.00
Other Debt Interest	0.00
Int. Tax Anticipation	5,000.00
Other Int. Tax Anticipation	0.00
Other Debt Service	12,816.00
Total Debt Service	65,826.00

Capital Outlay	
Cap. Outlay - Land & Improv.	11,613.00
Cap. Outlay - Equipment	0.00
Cap. Outlay - Vehicles	69,392.00
Cap. Outlay - Machinery	0.00
Cap. Outlay - Buildings	492,923.00
Other Capital Outlay	0.00
Total Capital Outlay	<hr/> 573,928.00

Town of Bridgewater

Town Salaries
Town Report Summary
12/31/03

Maurice Jenness, Selectmen	\$ 5225.00
Terence Murphy, Selectmen	5225.00
Hank Woolner, Selectmen	5225.00
Eileen Linde, Projects	3052.00
Rachel Spencer, Staff	4336.90
Don Nason, Building Inspector	1000.00
Diana Calder, Assessor, (part-time)	5074.00
 Lawrence Gilpatric, Highway*	 46220.00
Arnold Cate *	34138.00
Robin Willette*	14072.00
Forest Webber#	2547.00
David Doten#	1667.00
 Don Nason, Police Chief	 37532.00
Jim Gickas, Police (part-time)	733.00
George Faran, Police (part-time) EMS	1536.00
Jacob MacGlashing, Police (Part-time)	7829.00
 Marilyn Raymond, Treasurer	 2400.00
Christi Gleeson, Town Clerk	11538.00
Kathy Vestal, Tax Collector	12000.00
Cathy Lyford, Assistant Town Clerk	3000.00

(Volunteer fire department members receive a stipend for training purposes not noted above.)

* Inc. Overtime

Left employment

TAX COLLECTORS REPORT
Year Ending 2003

	Levy for This Year
REMITTED TO TREASURER:	
Property Taxes	2,505,747.59
Yield Taxes	5,313.06
Excavation Tax @ \$.02/yd.	1,547.71
Interest	2,428.84
Road Betterment	0.00
ABATEMENTS MADE:	
Property	588.73
UNCOLLECTED TAXES - END OF YEAR	
Property Taxes	136,330.67
Excess Debits	0.00
TOTAL CREDITS	2,651,956.60
TAXES COMMITTED	
Property Taxes	2,632,412.73
Yield Taxes	7,222.19
Excavation Activity Tax	1,547.71
Road Betterment	0.00
OVERPAYMENT	
Property Taxes	8,345.13
Interest - Late Tax	2,428.84
TOTAL DEBITS	2,651,956.60
DEBITS	
Liens Executed During Fiscal Year	68,731.55
Interest & Costs Collected (after lien execution)	3,775.74
TOTAL DEBITS	72,507.29
CREDITS	
Redemptions	28,221.08
Interest & Costs Collected (after lien execution)	3,775.74
Unredeemed Liens Bal. End of Yr.	40,424.19
Abatements of Unredemmed Taxes	86.28
TOTAL CREDITS	72,507.29

Vendor Information

V#	Vendor	Current Year	V#	Vendor	Current Year
A98	Atwood, Donald	167.00	F107	The Fire Barn	3,682.00
A103	Ashland Lumber Co.	24.62	F108	Fred Fuller Oil	348.31
A105	AT&T	813.31	F114	Foy Insurance Group	1,107.56
A109	CitiCapital (SM)	8,186.21	F115	Faran, George	603.00
A114	All State Asphalt	11,612.79	F119	Fischer, Linda	630.00
A116	Ambrose Brothers	3,655.10	F120	Flynn, Mark	58.00
A120	Adkins, Richard (Bob)	908.62	F121	Freightliner	78.06
A124	Anton Enterprises Inc.	78.00	G101	Gilbert Inc	448.60
A125	AW Direct Inc.	1,576.10	G102	Grainger W.W., Inc.	1,035.18
B101	Bartlett David	220.00	G104	Airgas East	832.06
B102	B-B Chain Co	390.30	G105	Grafton County Sheriff	8,300.00
B105	Pitney Bowes	920.35	G107	Grappone Truck Center	58.30
B106	Bomar Construction	1,960.00	G108	Gall's Inc.	1,709.85
B108	Bristol Community Center	6,418.00	G112	Lawrence Gilpatric	14,929.35
B109	New England Barricade	372.95	G117	Granite State Minerals	9,471.28
B110	Bristol Auto Parts	461.81	G118	Gleeson, Adam	111.04
B111	Blue Seal Feeds & Needs	450.00	G119	Gleeson, Christy	516.00
B114	Bridgewater Library	630.00	G120	GMI Asphalt Corp.	39,652.50
B119	Town of Bristol	16,139.00	G121	Greenlands Equip Corp	30.25
B120	BMSI	1,958.15	H103	H-B Incinerator District	95,000.00
B123	Brackley Shaw	14,140.00	H108	Hoby Harmon	38.00
B125	Bergeron Protective Cloth	1,974.02	H113	Pauline Havens	97.00
B126	Bristol House of Pizza	189.95	H115	Hallberg, Joan	3,189.00
B128	B.A. Barnard Enterprises	1,090.00	H117	Haney Concrete	17,458.00
B131	Better Roads Magazine	48.00	I100	Internal Revenue Service	1,283.82
B133	Bridgewater-Hebron VD	111,138.01	I104	Irwin Motors	281.70
C103	Cartographic Associates	2,820.58	I106	Inn on Newfound Lake	3,194.88
C104	US Cellular	2,095.88	I107	I 93 Asphalt	818.30
C107	Citizen Publishing	1,302.15	J100	Jordon Milton	2,869.96
C110	CPI Printing	126.83	J101	Jenness, Maurice	1,250.00
C112	Cate, Arnold	396.78	J102	Albert Jacques	96.54
C113	Circle Tri Cleaners	323.91	J103	Johnson & Dix	22,616.85
C114	Plodzick-Sanderson	5,450.00	J104	Jordan Equipment	3,181.97
C122	Cohen Steel	920.74	J106	John's Auto Service	102.00
C124	Mitzi Corneau	300.00	J107	Johnston, Steve	7,576.00
C130	Carroll Concrete	2087.31	L100	Laconia Electric	717.90
C133	State Street Bank & Trust	5,260.00	L102	Tri State Fire Protection	153.00
C138	Chem-Dry	479.33	L105	Lakes Region Mutual Aid	16,778.58
C141	Cantara's Auto Body	2,203.04	L106	Lakes Region Planning	3,893.00
C149	Citicorp Vendor Finance	4,124.86	L114	Ron Linde	595.93
D100	Donovan Spring & Equip.	1,006.34	L115	Eileen Linde	97.96
D102	Andrew Denton	6,334.73	L116	Tom Lynch	79.54
D104	Donbeck Sales	851.01	L123	Lyford, Cathy	618.89
D107	Sherwin Dodge Printers	169.44	L124	Lyford, Ralph	800.00
D113	Dingee Machine Co.	174.58	L126	Lily Pond Communications	6,027.71
D114	Dana Davis	653.03	L131	LaBelle, Karen	450.00
D115	Protection One	781.00	M100	Small Engine Technology	515.00
D116	D & N Family Security	2,609.00	M107	Terence M. Murphy	2,396.65
E100	Salmon Press	496.50	M108	David Monell Oil Services	1,023.55
E101	Earth, Inc.	512.00	M111	ARCH	11.00
F106	Ford Motor Credit 67-434	11,958.24	M113	Moore, Charles	18.00

Vendor Information

Current			Current		
V#	Vendor	Year	V#	Vendor	Year
M114	McDervitt Trucks	48.31	P126	PMG	78.21
M124	Eugene Morgan	1,146.50	P130	Premium Glass	559.76
M126	Maintenance Connection	1,719.88	R95	Marilyn Raymond	297.00
M127	Marshall & Swift	613.85	R101	A.M. Rand Company, Inc.	248.59
M130	Meredith Village Savings	46,833.09	R105	Real Data	382.80
M131	Merriam Graves Corp.	107.18	R109	Registrar of Deeds	1,032.16
M133	Murphy, Kieran	190.00	R113	Real Data Corp	20.00
N96	NH Municipal Truck Equip.	12,691.00	R115	Rowell Sewer & Drain	370.00
N98	NH Municipal Road Assoc.	20.00	R116	Red Hed Supply Inc.	8,230.60
N100	Newfound Area Nursing	6,744.00	R118	Riley's Sport Shop	9,684.00
N102	Verizon	4,712.65	R119	Ryan P. Lenny, Jr.	666.03
N103	Newfound Country Store	2,659.15	S100	Sanel Auto Parts Co.	2,846.40
N104	Newfound School District	1,221,068.00	S102	Speare Hospital	800.00
N105	Newfound Chamber of Comm.	165.00	S103	State of NH	103.60
N106	NH Assoc. of Assessing	20.00	S108	Stark & Sons Machine	56.50
N109	NH Assoc. of Police Chiefs	100.00	S109	Skips Gun Shop	22.95
N110	NH Electric Cooperative	1,056.31	S110	Carol Elliot/Grafton County	394,714.00
N112	NH Humane Association	800.00	S111	E.W. Sleeper	185.42
N113	Cigna	27,198.73	S114	Staples	2,852.82
N114	NH Municipal Association	1,014.37	S115	Small Engine Technology	110.00
N115	Primex	1,182.14	S122	Simula, Karen	60.00
N117	Neptune	288.25	T100	Thompson E. Wayne	3,378.00
N118	Mitchell & Bates	5,284.45	T101	Tri-County Community Act	500.00
N124	Noyes Insurance	38,065.00	T103	Terminix	735.75
N126	NH Treasurer	248.60	T105	True Colors	149.00
N128	Northeast Tire Service	3,860.56	T107	Two Way Communication	955.50
N132	Newfound Plumbing	9,154.07	T112	True Colors - Print	54.60
N133	NH Retirement	5,379.04	T115	Top Notch Tree	1,200.00
N136	Marjory Nickerson	366.00	U100	US Postal Service - Bristol	4.75
N137	NH Asoc of Conserv. Comm	175.00	U101	US Postal Service - Plymouth	656.02
N141	New England Barricade	289.04	U102	Grafton County Senior Citizens	1,020.00
N142	Al Nickerson	130.00	V102	VTR	1,518.00
N143	Nason, Don	1439.15	V103	Venture Print	996.81
O100	Ossipee Mt. Electric	791.20	V104	Vision Appraisal Tech.	2,600.00
O104	Oliver Photo and Camera	15.24	W102	Williams, R.P.	3,066.33
P100	Pemigewasset National Bank	20,163.01	W107	Lynn White	460.00
P101	Pitnetworks	1,863.24	W110	Big A Auto	3,105.68
P107	Plymouth Regional Clinic	1,000.00	W111	Scott Wilcox	302.03
P108	Public Service of NH	5,636.35	W114	Webber, Forrest	3,171.46
P111	NH Public Work Mutual Aid	25.00	W115	White Ribbon Water	150.75
P112	Plymouth Area Prosecutor	4,508.10	W116	Woolner, Henry	1,250.00
P120	Parts Associates	3,291.80	W117	Windy Ridge Corp.	219.30
P122	F.M. Piper	1,085.70	X100	Xerox Corporation	1,007.00
P123	Pike Industries	1,381.97	Y100	Yeaton Oil	79.10
P125	Pinpoint & Co.	193.95	Y102	Yeaton Agway	430.90

Additional Vendors

Adkins, Robert	316.54
Allison, Joseph F.	114.86
American Laminating	60.00
Arch Wireless	350.28
Antonaidis	275.00
Bank, Eugene	3,057.95
B-H Village District	122,907.34
Biederman's Deli	174.36
Bonnette, Page & Stone	396,162.00
Boundtree Medical	95.47
Brennan, Jill	280.00
Bridgewater Historical	600.00
Bridgewater Library	635.00
Brinklow, Anita	300.00
Bristol Flooring	3,200.00
Bristol Laudromat	350.00
Bullseye Ranges	110.00
Burham, Roger	175.00
CaFarella, Don	4,000.00
Calivin	147.50
Campbell, Craig	65.00
Capsalis, M.	3,000.00
Carey, Don	633.80
Citi Corp	501.97
City of Portsmouth	1,500.00
Construx	47,363.00
Del, Gilbert	5,221.60
Denton, Alexander	846.00
Dessert, Cheryl	20.00
Diamond Glass	220.00
Doten, David (Dave)	3,872.00
Duclos, Dan	3,587.50
Elliott, Carol	590.00
Emboidery Plus	558.50
Employment Security	25.00
Feather Ledge Forestry	603.55
FEDCO Trucks & Equipment	2,338.33
Fire & Rescue Inst.	116.65
Fischer, Linda	161.00
Frontline Fire	218.00
Gilpatric, Larry	448.00
Gilpatric, Shawn	825.00
Gleeson, Adam	27.03
Gleeson, Christy	439.85
Godville, Chris	100.00
Hackett, Scott	2,994.00
Haney Concrete	11,620.00
H-B Refuse	113,600.00
Hewlette Packard	1,750.00
Hilltop Chevy	30,037.03

Additional Vendors

Home Depot	350.09
I 93 Ashpalt	348.93
Inwin Motors	24,780.00
Johnson Gas	609.47
KC Tire (H-B)	929.50
Keytown Services	125.00
Kirks Trucks & Auto	217.21
Latulippe Trucking	1,770.00
Laurent Door	315.00
Leading Edge Media	506.00
Liberty Overhead Door	90.00
Littleton Hospital	653.90
Lovette, Dan	100.00
Lovette, Kathi	60.00
LR Training	250.00
MacAllister, Dave	152.87
MacGlashing Jake	66.00
Marshall, Arthur	339.00
McLaughlin, Megan	228.63
Medtronic	257.00
Merrill, Ginny	200.00
Meredith Village Savings	254,709.63
Meteorlogix	710.00
Morgan, Eugene	1,935.00
Morrill, Paige	215.01
Murphy, Kieran	564.50
Mt. Country Reality	1,250.00
Nason, Don	500.00
National Fluid Safety	138.50
Newton, Denise	500.00
NH Dept of Revenue	180,095.00
NH DES	100.00
NHOSP Conference	36.00
NH Good Roads	25.00
NH Retirement	35.06
NH Timber Council	60.00
NHTI - Bursars	1,911.00
Olson, Francis	60.00
Ossipee Mt. Electronics	4,124.00
Outdoor Performance	103.90
Parkhurst & Co.	90.34
Pemigewasset Bank	19,614.76
Petrone, Angela	41.68
Pemi Bridge House	360.00
Pymouth Senior Center	500.00
Powers Generator Server	8,025.00
Primedia	34.00
Primex	368.00
Public Works Supply	854.08
Radio Shack	109.99
Raianiemi, Lisa	25.00

Additional Vendors

Reed, Milton	220.00
Reliable Waste	3,748.20
Residents Fund	50.00
Resource Recovery	50.00
Schaab	42.75
Selfridge, Caitlin	198.00
Shaw, Brackley	945.00
Sherwin Williams	170.36
Smith, Heather	1,792.00
Souza, Anthony	1,223.00
Speare Hospital	128.35
State of NH	100.00
State of NH Treasurer	127.00
Texas Refinery	338.00
Thompson, Wayne	135.00
Tri State Fire	108.74
TST Equipment	228.00
Velvac	26.76
Voc Tech Train	107.45
Voices Against Violence	500.00
Walling Fords	162.34
Walmart	698.00
Walsh, D	883.00
Whyte, Ron	705.00
Willette, Robin	50.00
Woolsey, Pat	100.00
Woolver, Karen	336.00

Bridgewater Fire-Rescue-EMS

This was a year of change for our organization, unequalled in our 28 year history. The prime event that represented change was the reconstruction and expansion of the Fire Station. The construction phase of this project started in June and we, as an organization, became homeless. Thanks to the Highway Department, who sacrificed space for us, we moved four trucks and some of our equipment to their facility. Additionally, we moved one truck to a storage building owned by Craig and Gail Campbell next door to our site and used their trailer for other storage. To both the Highway Department and the Campbells, we say thank you for putting up with the inconvenience we caused. The ambulance was stored in rented space that also served as our "office" area. WOW-my immediate concern was that our firemen would remember where to go to respond to emergencies. This proved to be a non-issue as everybody seemed to move effortlessly into responding from these new locations and our operations continued throughout the construction without a hitch.

My second concern related to how to continue the tradition of our "flea market" sale that is held annually in August and greatly anticipated by our customers. Again, the Campbells offered their back property for this event and it proved to be another successful year. Without this help, it would have been hard to hold the sale and it is important to our organization as it is our only fundraising event. Again, we were very grateful to them for this magnanimous offer and their willingness to put up with this huge event.

The rest of the year seemed very simple. The Fire Department responded to a normal number of emergencies during the year, but, the EMS squad saw an increase in activity as we took on more responsibility in this area. Both Fire and EMS have a very dedicated group of members who work hard to provide an excellent level of service. We also were fortunate to add several new members this year which was vital.

Our plans for this year are ambitious. We must make the final move back to the new Fire Station when it is totally complete, which should be in March or April. We want to aggressively increase our training schedule including a major inter-operability test with other agencies in the fall. Lastly, we are in hopes of improving our fire fighting rating with the Insurance Services Office for commercial occupancies along the Lake and River where possible.

I am proud of all that was done this year and we are thankful for the new building that has allowed us room to breathe. We will be having an open house at some point in the Spring and will try to get the word out to all residents. Thank you for supporting us over the years and we will make every effort to continue earning your trust.

Andrew S. Denton, Fire Chief

Bridgewater Police Department 2003 Report

Your police department responded to 503 calls for service in 2003. We stayed busy with an increased effort in community service this year. Part of this effort was spent in furthering the town's public safety model where the police, fire and EMS departments work together to keep our community as safe as we can. Chief Denton, Captain Faran and I worked hard on procuring federal and state grants this year and the results netted over \$75,000.00 in public safety grant monies for use by the police, fire and EMS departments. These equipment and money grants were put to use purchasing emergency preparedness equipment and helping us update emergency plans, beyond what the town was able to budget for. There will be more of this grant writing and effort in 2004.

This year we were able to obtain the use of a new snowmobile (as we did with a four-wheeler in 2002) through Outdoor Performance of Bridgewater. This grant is available through Bombardier Corporation for public safety agencies. We have increased our snowmobile patrol and we have it available for fire and medical calls on the snowmobile trails if necessary.

In the latter part of 2003 there was a sharp increase in late night/early morning motor vehicle accidents in the Newfound area, with many of them in Bridgewater. Most of these were alcohol or drug related. We answered this with stepped up patrol at nighttime here in Bridgewater. As a result, our DWI arrests increased this past year and our nighttime vehicle accidents decreased dramatically. We have applied for a state safety grant to help us continue these types of patrols in 2004.

Some of you may have noticed extra "workers" from time to time washing and waxing our public safety vehicles or working at the dump. I don't do this for everyone we deal with but there are some people we arrest that I feel may be better dealt with by performing service to our community rather than paying fines or serving jail time. This type of alternative sentencing is an important part of our small town flavor that I think is important.

In 2003, Officer Adam Gleeson left to pursue a full-time career in police work with the Ashland Police Department. He has been doing well there and we all wish him the best of luck.

At the end of 2003, Officer James Gickas left the department due to his increasing personal and work commitments. As a lot of you know, Jim has been on the police department since 1992 starting with then, Chief Fred Wilcox. Jim also served as police chief and stayed on the department to help out even after he decided to leave the position for other work. I will deeply miss working with Jim on the department. He showed me the ropes here and has been a great asset over the years.

In 2003 we hired Jacob MacGlashing. Jake is a certified firefighter, an EMT-B and was already certified as a police officer before coming on board. He has been a valuable asset and has brought some youth and vitality to the department.

Our newest hire in December of 2003, was Officer Leonard Ryan. Lenny lives in town and was already a member of the fire department and an EMT-B. Lenny will be attending the police academy soon and has already shown a great deal of enthusiasm and dedication to serving the town.

George Faran, an officer for several years on the department has been promoted to the rank of Captain with the police department, to match his time and experience and rank with the fire department and EMS Squad. George works closely with Fire Chief Denton and I as the EMS Director, and I depend on his experience and training many times throughout the year.

All officers on the department are EMT-B certified and members of the fire department. Any new officers must go through a rigorous selection process and meet the approval of Fire Chief Denton, EMS Captain Faran and myself before appearing before the Selectboard for the hiring decision. Since all officers are now mandated to be public safety officers, this system seems to give the best coverage available to the town. It also makes hiring new people unique and sometimes difficult. I feel we have a great bunch of people and I look forward to working with them in the future.

We all hope that 2004 will be a safe and productive year as we look forward to working in the new public safety building and working harder as a team to keep the town as safe as possible.

Respectfully Submitted

Chief Seldon (Don) Nason

2003 BUILDING INSPECTOR REPORT

There were a total of forty building permits issued last year. Eight of those were for new homes in town, and the majority of the rest were for additions to existing homes.

If you are considering adding on to your home, keep in mind your current septic capabilities when designing your new addition. If you are adding a den or extra living room or kitchen space, you won't have to change your septic system. If you are adding a bedroom, you may have to change your septic system to accommodate the anticipated extra load. Not planning for this can be an unexpected and last minute surprise.

As a reminder, if you own a home that is classified as seasonal and you are thinking about making it a year round home, you need to apply for a conversion permit before doing any work. This ordinance exists to help homeowners take care of the necessary requirements for building codes and septic designs with their conversion.

Over the past couple of years we have changed the building permit form and become more active in the building permit process. The reasons for these changes were to modernize a bit what we do here at the town office, but more importantly, to protect the town and the homeowners in the future. With the increased scrutiny that houses are getting during the mortgage, refinance, and insurance processes it is important that any building or additions are done to proper code. The current process we have adopted allows us to review things more efficiently and offer you suggestions if needed to help protect the equity in your home.

You can pick up a building permit at the River Road or Route 3A offices during their posted business hours.

Have a safe and healthy year!

Respectfully Submitted,

Seldon (Don) Nason
Building Inspector

BRIDGEWATER PUBLIC LIBRARY

Books on Hand December 31, 2003

Adult Fiction	1125	
Adult nonfiction	556	
Large Print	155	
Westerns	116	
Mysteries	305	
Juvenile Fiction	50	
Juvenile nonfiction	170	
Easy Readers	<u>30</u>	2507

Books Loaned

Adult	190	
Juvenile	<u>5</u>	195

Anyone who donates books to the library please contact the librarian. As books are so expensive, you should get credit for them in your IRS tax.

For the Library Trustees,

Marilyn Raymond, Librarian

LIBRARY TREASURER'S REPORT

Balance December 31, 2002 \$ 624.44

Receipts

Interest earned (checking account)	.99	
Check from town	630.00	
Book sales (discards)	<u>10.00</u>	
		\$ <u>640.99</u>
		\$ 1,265.43

Payments

Salary Marilyn Raymond	350.00	
Supplies (paper towels, etc.)	42.45	
Postage	30.27	
Repairs (bathroom)	6.08	
Handyman	18.00	
Book clubs		
Large print	233.90	
Rhapsody (canceled)	82.96	
Mystery Guild (canceled)	<u>104.34</u>	
Subtotal book clubs	421.20	
less \$50.00 petty cash for 2003	371.20	
Petty cash 2004	50.00	
		\$ <u>868.00</u>

Balance December 31, 2000 \$ 397.43

Emergency Fund: CD + Money Market at current value \$ 3,049.13

Respectfully submitted,

Pauline E. Havens, Treasurer

Tapply-Thompson Community Center
2003 Report of the Town of Bridgewater

The Staff of the Tapply-Thompson Community Center wishes everyone a Happy & Healthy New Year.

We are happy to report that Daniel MacLean has returned to the Center as the Assistant Director after four years in Virginia. He brings a tremendous amount of energy and experience to the program.

Our after school staff includes Ceena Robie, Bob Emerson, and Samantha Austin. Donna Lowell is our custodial/office/glue that holds us together staff and Phyllis Jordan is with us from the AARP program.

We also had two awesome student interns from PSU during the spring that worked in the After School program.

For those of you that don't know the TTCC fundraises over \$40,000 per year. We want to thank all of the tireless volunteers who make this possible. The Baseball Program budget alone is close to \$27,000 and has 27 teams participating. Without our volunteer coaches, officials, board members and families fundraising we would not be able to provide the programs that we do. Thank you all so much!

Some of the exciting efforts we collaborated on this year include the "Friends with a Vision", The Skate Park Committee, the 21st Century Grant with the Newfound School District and an awesome Haunted Hayride with the Friends of Hill Parks & Recreation. The "Friends with a Vision has raised \$10,000 in the last year towards building a Community/Senior Center.

We are grateful to the Newfound Area School District for their unending support of our sports programs by allowing us access to the school gyms and fields.

We won a free year of website in January and now have our site up and running at ttccrec.com. Check it out and let us know what you think.

The biggest change this year was in our After School program. We have revamped it to be a sign-in/out program with structured activities and increased hours. This has virtually eliminated the problems of kids hanging on North Main Street in front of the Center. There are over 200 children registered in this program with an average attendance of over 50 each day. The response from the community has been overwhelmingly positive.

We are always looking for representatives to serve on our Advisory Council. They meet on the 2nd Thursday of each month at 7 p.m.

In closing, the TTCC wishes to thank the many Bridgewater volunteers that make our Newfound community such a great place to be.

Come and recreate with us in 2004. The Benefits are Endless...

Voices Against Violence
2003 Report to the Town of Bridgewater

Since joining Voices Against Violence in August, I have been continually amazed by the variety of services the agency provides and by the degree of professionalism with which the staff and volunteers deliver these services. I have been humbled by the experience of meeting men, women and children who have endured unspeakable acts of violence and who define strength and resilience just by their being. For over 20 years, Voices has been offering support and encouragement to a full age range of female and male survivors of domestic and sexual violence and their families in Bridgewater and seventeen other Grafton County towns through:

- 24-hour crisis line
- confidential emergency shelter and food for women and their children
- emergency transportation
- hospital, court, and police accompaniment
- assistance with temporary and permanent restraining orders
- legal, social service, and housing advocacy
- support groups for adults
- education programs for elementary, secondary, and post-secondary schools

Through these services, Voices had 2,059 contacts with 321 clients in our fiscal year 2003; 7 of these contacts with 4 females from Bridgewater. While these numbers represent persons assisted through a combination of all of the services listed above, we provided on-going, intensive support to 19 women and their 15 children who stayed in our shelter for a total of 2,078 bednights, an increase of 15% over fiscal year 2002. In the first six months of our fiscal year 2004, 11 women and their 11 children have been sheltered 858 bednights. For safety reasons, we do not often provide extended shelter stays for residents from our immediate area. This does not mean that women and children from our area are not experiencing violence; it means that our energy with them is focused on providing the support and assistance necessary to secure them a safe location.

While much of our energy is focused on providing this type of direct service, Voices is continually developing preventative models to stop the spread of violence in communities before it reaches a crisis stage. One step in that process is to maintain ongoing communication and collaborative programming with other social services agencies, law enforcement, medical personnel, the education and faith communities, areas businesses, civic organizations, and others to assist community members of all ages in recognizing and developing the tools and skills necessary to avoid and limit crisis situations.

As part of this commitment to ending violence in our communities, Voices has enhanced our public outreach efforts, resulting in presentations to 2,317 area school students and community members during our fiscal year 2003. These presentations teach students about respecting self and others, maintaining healthy boundaries, stopping bullying and teasing, as well as offer information on the prevalence and cost of domestic and sexual violence to society.

Voices Again Violence serves the following towns:

Alexandria	Dorchester	Lincoln	Waterville Valley
Ashland	Ellsworth	Plymouth	Wentworth
Bridgewater	Groton	Rumney	Woodstock
Bristol	Hebron	Thornton	
Campton	Holderness	Warren	

Respectfully submitted,
Jaye Olmstead, Executive Director

Report of Forest Fire Warden and State Forest Ranger

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests and Lands cooperate to reduce the risk of wildland fires in New Hampshire. To help us assist you, contact our local Forest Fire Warden or Fire Department to find out if a permit is required before doing ANY outside burning. Fire permits are mandatory for all outside burning unless the ground where the burning is to be done (and surrounding area) is completely covered with snow. Violations of the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines up to \$2,000 and/or a year in jail, in addition to the cost of suppressing the fire.

A new law effective January 1, 2003 prohibits residential trash burning. Contact the New Hampshire Department of Environmental Services at (800) 498-6868 or www.des.state.nh.us for more information.

Help us to protect you and our forest resources. Most New Hampshire wildfires are human caused. Homeowners can help protect their homes by maintaining adequate green space around the house and making sure that the house number is correct and visible. Contact your fire department or the New Hampshire Division of Forests and Lands at www.nhdfi.org or 271-2217 for wildland fire safety information.

2003 FIRE STATISTICS
(All fires reported through November 3, 2003)

TOTALS BY COUNTY

	<u>#of Fires</u>	<u>Acres</u>
Belknap	40	4.86
Carroll	46	13.99
Cheshire	8	.68
Coos	7	17.40
Grafton	22	12.60
Hillsborough	60	11.34
Merrimack	98	10.45
Rockingham	56	18.54
Strafford	34	7.94
Sullivan	3	2.03

CAUSES OF FIRES REPORTED

Arson	10
Campfire	25
Children	13
Smoking	20
Debris	226
Railroad	3
Lightning	2
Equipment	8
Misc*	67

(*Misc: powerlines, fireworks, electric fences, etc.)

	<u>Total Fires</u>	<u>Total Acres</u>
2003	374	100
2002	540	187
2001	942	428
2000	516	149

ONLY YOU CAN PREVENT WILDLAND FIRES

Bridgewater Planning Board Annual Report

It has been a very busy and productive year for the Planning Board. With the help and expertise of Vice Chairman George Blaisdell, the records and files are in the best shape in years, and he continues to work on them as time permits. The Board has worked hard on getting proper information and details on all applications for subdivisions and site plan review requests. Board member Angela Maxner was instrumental in working out a checklist for reviewing applications. We also have asked the Townspeople to adopt an ordinance regarding Sexually Explicit Businesses and Obnoxious Use Ordinances. These ordinances are what the people have requested us to do. Gene Bank and George Blaisdell did an outstanding job. There has been some concern regarding the Route 3A corridor and other places, and how we as a board act on new commercial building applications. The board is working right now on plans that will give us more authority on architectural standards; this will help us in keeping with the traditional New England-style buildings and landscaping. The members of the board function well together, a great team effort, and I would like to thank them all for their hard work, loyalty and dedication to the Town of Bridgewater: George Blaisdell, Gene Bank, Kathy Lovett, Angela Maxner, Bob Williams, Gail Campbell, ex-officio Hank Woolner, and our two new members, Scott Maxner and Eric Andrews. We are very fortunate to live in a town where people are so helpful and considerate, and we as a Planning Board wish to extend every courtesy and consideration to all people wishing to come before the board. Please feel free to come to our meetings on the third Tuesday of every month. Please express yourself or your concerns—we listen.

Respectfully,

Michael Capsalis, Chairman

Newfound Area Nursing Association
214 Lake Street Bristol, NH 03222

Mission Statement: To promote health and provide therapeutic services for individuals and families in our community. Our services and programs are individualized to maximize outcomes and enhance quality of life in the community.

2003 Summary of Services

Skilled Nursing	3,970
Physical Therapy	897
Occupational Therapy	314
Home Health Aide	5,858
Homemaker	286
Social Service Visits	308
	<hr/>
	11,633

Town of Bridgewater Vital Statistics

BIRTHS

	LOCATION	CHILD'S NAME	FATHER'S NAME	MOTHER'S NAME
February 11, 2003	Concord, NH	Teal Morrell McLane, female	Benjamin McLane	Shandra McLane
July 8, 2003	Laconia, NH	Jacob Taylor Huckins, male	Damon Huckins	Angela Huckins
July 22, 2003	Plymouth, NH	Matthew William Karkheck, male	William Karkheck	Susan Karkheck

MARRIAGES

	GROOM'S NAME	GROOM'S RESIDENCE	BRIDE'S NAME	BRIDE'S RESIDENCE
February 28, 2003	Tab R. Colby	Bridgewater, NH	Michelle L. Boynton	Bridgewater, NH
March 8, 2003	Thomas E. Kolomick	Bridgewater, NH	Aimee S. Lamotte	Bridgewater, NH
April 5, 2003	Kenneth A. Webber	Bridgewater, NH	Erin J. Chamberlin	Bridgewater, NH
June 28, 2003	William A. Porter	Waltham, MA	Josselyn R. Whiteside	Lexington, MA
August 2, 2003	John Paul Kelly III	Cumberland, RI	Mary L. Billington	Cumberland, RI
September 10, 2003	Benjamin M. Cohen	Wells, ME	Stacey L. MacLean	Bridgewater, NH
September 11, 2003	Christopher S. McAuley	Stoughton, MA	Diane E. Keefe	Stoughton, MA
October 11, 2003	Jason S. Nelson	Missoula, MT	Abby W. Jewell	Alexandria, NH
October 25, 2003	Kirk M. Stone	Concord, NH	Cynthia G. Gunn	Concord, NH
December 11, 2003	Gerald H. MacDonald	Bridgewater, NH	Stephanie S. Coffin	Bridgewater, NH
December 20, 2003	Mark R. Grier	Syracuse, NY	Kelly A. Vestal	Syracuse, NY

DEATHS

	PLACE OF DEATH	DECEDENT'S NAME	FATHER'S NAME	MOTHER'S MAIDEN NAME
January 1, 2003	Boscawen, NH	Frederick P. Wilcox	Joseph Wilcox	Jessie Payne
April 12, 2003	Bridgewater, NH	Russell T. Kennett, Sr.	Theodore Kennett	Mae Russell
May 8, 2003	Laconia, NH	Gladys W. Kramer	Leo Wilmot	Fannie Chapin
May 15, 2003	Bridgewater, NH	Anthony P. Yeaskis, Jr.	Anthony Yeskis, Sr.	Mary Akstin
August 7, 2003	Franklin, NH	Mary Jane Gilpatric	Russell Lovett	Bess Lewis
August 21, 2003	Plymouth, NH	Frances T. Baldwin	William Baldwin	Kathryn Mulholland
August 22, 2003	Bridgewater, NH	Arthur R. Dicey	Arthur Dicey	Ellen Cross

2004 Tax Rates
(As of Fall 2003)

Town	Tax Rate	Town	Tax Rate	Town	Tax Rate	Town	Tax Rate
Acworth	26.32	Durham	23.57	Lebanon	26.59	Plaistow	20.57
Albany (P)	22.76	East Kingston	17.00	Lee	22.99	Plymouth (P)	40.30
Alexandria	23.62	Easton	18.00	Lempster	20.30	Portsmouth	17.74
Allenstown	22.00	Effingham	22.74	Lincoln	20.14	Randolph	23.28
Alstead	35.55	Ellsworth	20.98	Lisbon	29.50	Raymond	30.88
Amherst	21.99	Enfield (P)	27.74	Litchfield	24.75	Rindge	31.22
Andover (P)	21.00	Epping	33.10	Littleton (P)	29.95	Rollinsford (P)	26.03
Antrim	26.26	Epsom (P)	29.10	Londonderry	21.98	Rumney	18.98
Ashland	41.36	Errol	14.70	Loudon (P)	18.62	Salem	20.22
Atkinson	13.55	Exeter	19.50	Lyman	27.23	Salisbury	17.17
Auburn	13.43	Farmington	31.66	Lyme	24.88	Sanbornton	26.15
Barnstead	20.84	Fitzwilliam (P)	28.89	Lyndeboro	24.80	Sandwich	23.15
Barrington (P)	29.16	Francetown	19.53	Madbury (P)	21.57	Sandwich	16.83
Bartlett (P)	11.22	Franconia	18.32	Madison (P)	17.23	Seabrook (P)	15.25
Bath	23.93	Franklin	21.19	Manchester	26.40	Sharon	29.81
Bedford	20.34	Freedom (P)	14.00	Marlborough	20.60	Shelburne	19.87
Belmont (P)	23.99	Fremont	27.54	Marlow	40.90	Somersworth	24.18
Bennington	30.49	Gilford (P)	17.32	Mason	16.00	South Hampton	16.82
Benton	16.25	Gilmanton (P)	33.84	Meredith	16.23	Springfield (P)	24.29
Berlin	44.42	Gilsum	36.00	Merrimack (P)	20.24	Stark	23.34
Bethlehem (P)	33.16	Goffstown (P)	20.71	Middleton (P)	29.80	Stewartstown (P)	24.00
Boscawen (P)	22.98	Gorham	36.63	Milan	19.09	Stoddard (P)	12.44
Bow	22.07	Goshen	35.41	Milford (P)	31.82	Strafford	33.68
Bradford	25.80	Grafton	21.85	Milton (P)	24.94	Stratford	26.39
Brentwood	20.60	Grantham (P)	23.60	Monroe	13.73	Stratham	16.00
Bridgewater (P)	11.44	Greenfield	26.26	Mont Vernon	29.54	Sugar Hill	24.99
Bristol	21.99	Greenland	15.45	Moultonborough(P)	12.18	Sullivan	35.77
Brookfield	22.55	Greenville (P)	53.88	Nashua	24.37	Swansey (P)	36.10
Brookline	21.50	Hampstead	28.85	Nelson (P)	20.66	Tamworth	27.50
Campton (P)	28.96	Hampton (P)	17.32	New Boston	27.95	Temple	33.59
Canaan	25.10	Hampton Falls	15.65	New Castle	9.58	Thornton (P)	22.34
Candia	26.40	Hancock	20.59	New Durham (P)	31.10	Tilton (P)	24.01
Canterbury	31.95	Hanover (P)	16.21	New Hampton (P)	18.88	Troy	39.90
Carroll	26.93	Harrisville	15.14	New Ipswich	26.15	Tuftsboro (P)	15.30
Center Harbor(P)	14.60	Groton	23.23	New London (P)	12.95	Unity	22.25
Charlestown	34.00	Haverhill (P)	27.14	Newbury	12.88	Wakefield (P)	9.67
Chester	28.37	Hebron (P)	10.47	Newfields (P)	19.12	Walpole (P)	16.50
Chesterfield (P)	19.10	Henniker	42.95	Newington	9.88	Warner (P)	21.19
Chichester	17.99	Hill	27.12	Newmarket	22.94	Warren (P)	22.50
Claremont	33.84	Hillsborough (P)	40.92	Newton	29.15	Washingon (P)	30.98
Clarksville	20.34	Hinsdale	28.43	North Hampton (P)	12.72	Waterville Valley	15.80
Colebrook (P)	32.48	Holderness	12.85	Northfield (P)	33.59	Wear	28.12
Columbia	20.61	Hollis	18.16	Northwood (P)	36.98	Webster (P)	14.84
Conway (P)	17.52	Hooksett (P)	20.57	Nottingham	28.43	Wentworth	24.08
Cornish	24.00	Hopkinton (P)	24.56	Orange	30.46	Westmoreland	16.93
Dalton	25.44	Hudson	19.18	Orford	35.10	Whitefield	35.89
Danbury	27.87	Jaffrey	38.86	Ossipee (P)	13.12	Wilmot	24.47
Deerfield	27.81	Jefferson	26.72	Pelham	27.95	Wilton	19.00
Deering	38.92	Keene	29.12	Pembroke	41.85	Wilton	19.00
Derry (P)	28.75	Kensington	13.88	Peterborough	35.70	Winchester	35.67
Dorchester	30.25	Kingston	16.65	Piermont	24.47	Windham (P)	20.05
Dover	19.88	Laconia	17.89	Pittsburg	23.50	Windsor	17.57
Dublin	30.62	Lancaster	24.58	Pittsfield	29.38	Wolfeboro	10.94
Dummer	18.32	Landaff	18.00	Plainfield (P)	21.84	Woodstock	19.98
Dunbarton	21.69	Langdon	31.85				

— Notes —

**TOWN OF BRIDGEWATER
TELEPHONE NUMBERS**

TO REPORT A FIRE	911
MEDICAL AMBULANCE DISPATCH	911
POLICE DEPARTMENT	911
Police – Business & Non-emergencies	744-6745
Fire Department – Business	744-6047
Highway Department	744-6039
New Hampshire State Police	1-800-525-5555
Poison Information Center	1-800-562-8236
Town Hall, Route 3A	744-5055
Business Hours:	
Tuesday: 1 P.M.–4 P.M.	
Thursday: 9 A.M.–12 NOON	
Except holidays & vacations	
Selectmen’s Office	744-5055
Selectmen’s Meeting – Town Hall, Route 3A	
Every Thursday evening except holidays, 8 P.M.–10 P.M.	
Town Clerk’s Office	968-7911
1062 River Road School House	
Every Tuesday & Wednesday evening, 6 P.M.–8:30 P.M.	
3rd Saturday of month, 8:30 A.M.–10 A.M.	
Except holidays & vacations	
Tax Collector – call Kathy Vestal	744-9670
Reasonable hours except holidays & vacations	
Planning Board – call Mike Capsalis	744-5055
Meets 3rd Tuesday of month, 7:00 P.M.	
Board of Adjustment – Call Selectmen	744-5055
Meets on request	
<i>Building? Adding on?</i>	
File an application with building inspector	744-5055
Fire Warden – Lawrence Gilpatric	744-8681
H-B Refuse District	744-8938